GOVERNMENT OF NATIONAL CAPITAL TERRITORY OF DELHI DIRECTORATE OF EDUCATION (PRIVATE SCHOOL BRANCH) OLD SECRETARIAT, DELHI-110054

No. F.DE.15(14)/PSB/2019/1867-1871

Dated: 22/2/2019

ORDER

WHEREAS, this Directorate vide its order No. DE.15 (318)/PSB/2016/19786 dated 17 Oct 2017 of Directorate of Education, Govt. of NCT of Delhi, has issued 'Guidelines for implementation of 7th Central Pay Commission's recommendations in private unaided recognized schools in Delhi' and required that private unaided schools, which are running on land allotted by DDA/other govt. agencies with the condition in their allotment letter to seek prior approval of Director (Education) before any fee increase, need to submit its online fee increase proposal for the academic session 2017-2018. Accordingly, vide circular no. 19849-19857 dated 23 Oct 2017 the fee increase proposals were invited from all aforesaid schools till 30 Nov 2017 and this date was further extended to 14 Dec 2017 vide Directorate's order No. DE.15 (318)/PSB/2016/20535 dated 20 Nov 2017 in compliance of directions of Hon'ble High Court of Delhi vide its order dated 14 Nov 2017 in CM No. 40939/2017 in WPC 10023/2017.

AND WHEREAS, attention is also invited towards order of Hon'ble High Court of Delhi dated 19 Jan 2016 in writ petition No. 4109/2013 in the matter of Justice for All versus Govt. of NCT of Delhi and others where it has been directed by the Hon'ble Delhi High Court that the Director of Education has to ensure the compliance of term, if any, in the letter of allotment regarding the increase of the fee by all the recognized unaided schools which are allotted land by DDA.

AND WHEREAS. The Hon'ble High Court while issuing the aforesaid direction has observed that the issue regarding the liability of Private unaided Schools situated on the land allotted by DDA at concessional rates has been conclusively decided by the Hon'ble Supreme Court in the judgment dated 27 Apr 2004 passed in Civil Appeal No. 2699 of 2001 titled Modern School Vs. Union of India and others wherein Hon'ble Supreme Court in Para 27 and 28 has held as under:-

"27....

- (c) It shall be the duty of the Director of Education to ascertain whether terms of allotment of land by the Government to the schools have been complied with...
- 28. We are directing the Director of Education to look into the letters of allotment issued by the Government and ascertain whether they (terms and conditions of land allotment) have been complied with by the schools......

.....If in a given case, Director finds non-compliance of above terms, the Director shall take appropriate steps in this regard."



AND WHEREAS, the Hon'ble Supreme Court in the above said Judgment also held that under section 17(3), 18(4) read along with rule 172, 173, 175 and 177 of Delhi School Education Rules, 1973, Directorate of Education has the authority to regulate the fee and other charges to prevent commercialization of education.

AND WHEREAS in response to this directorate's circular dated 23 Oct 2017 referred to above, **S.S. Mota Singh Sr. Sec. Model School, School ID 1618181, C-3, Janakpuri, New Delhi-110058** submitted its proposal for enhancement of fee for the academic session 2017-2018 in the prescribed format including the impact on account of implementation of recommendations of 7th CPC with effect from 1 Jan 2016.

AND WHEREAS, in order to ensure that the proposals submitted by the schools for fee increase are justified or not, this Directorate has deployed teams of Chartered Accountants at HQ level who has evaluated the fee increase proposals of the school very carefully in accordance with the provisions of the DSEA, 1973, the DSER, 1973 and other orders/ circulars issued from time to time by this Directorate for fee regulation.

AND WHEREAS, necessary records and explanations were also called from the school through email. Further, school was also provided an opportunity of being heard on 4 June 2018 at 12:00 PM to present its justifications/ clarifications on fee increase proposal including audited financial statements and based on the discussion, school was further asked to submit necessary documents and clarification on various issues noted including details and information regarding feeder school (S.S. Mota Singh Junior Model School, Narang Colony), financial statements of which were prepared separately by the school and not included with the proposal.

AND WHEREAS, the reply of the school, documents uploaded on the web portal for fee increase and subsequent documents submitted by the school were thoroughly evaluated by the team of Chartered Accountants and key findings noted are as under:

A. Financial Discrepancies

1. As per the Order no. 15072-15871 dated 23 March 1999 "All pre-primary schools being run by the registered society/ trust in Delhi as Branches of the recognized schools by the appropriate authority in or outside the school premises shall be deemed as one Institution for all Purposes". Further, the Hon'ble High Court of Delhi in the matter of Social Jurist vs. the Govt. of NCT of Delhi & others concluded "We do not find any proper reason or rationale to keep Pre-school apart and segregated by those regular schools where Preschool facilities exist and admission starts from that stage."

During the process of evaluation of fee hike proposal, it was identified that S.S. Mota Singh Sr. Sec. Model School (operating from class 1) was admitting most of the students directly from the pre-school – 'S.S. Mota Singh Junior Model School', which on that basis has been considered as feeder school of S.S. Mota Singh Sr. Sec. Model School. Accordingly, the conditions and requirements applicable to S.S. Mota Singh Sr. Sec. Model School would apply in the same manner to the feeder school – S.S. Mota Singh Junior Model School. However,



S.S. Mota Singh Sr. Sec. Model School did not submit details including financial information and fee (existing and proposed) for students enrolled in S.S. Mota Singh Junior Model School along with its proposal for enhancement of fee for FY 2017-2018, which were subsequently obtained from the school.

The School is thereby instructed to ensure that complete details of the feeder school should be enclosed with any subsequent fee hike proposal including the financial information, similar to the main school.

Further, Directorate's order no. F.DE-15/WPC-4109/Part/13/7914-7923 dated 16 Apr 2016 regarding fee increase proposals for FY 2016-2017 states "In case, the schools have already charged any increased fee prior to issue of this order, the same shall be liable to be adjusted by the schools in terms of the sanction of the Director of Education on the proposal." Based on the fee structure of feeder school for FY 2015-2016, FY 2016-2017 and FY 2017-2018 submitted by the school and taken on record, it was noted that the feeder school had increased the fee during FY 2016-2017 and continued to collect increased fee during FY 2017-2018 without prior approval of the Directorate. Details of increase in fee is enclosed in table below:

Fee Head	Frequency	Amount (FY	Amount (FY	Fee Increase	%
		2015-2016)	2016-2017)	(INR)	increase
		(A)	(B)	(C)=(B-A)	(D)=(C/A)
Tuition Fees	Quarterly	5,300	5,600	300	6%
Development	Quarterly	800	900	100	13%
Fees*					
Stationary	Quarterly	350	400	50	14%
charges					
Annual Fee	Annually	2,000	2,500	500	25%
Computer Fee	Quarterly	450	500	50	11%
Air	Annually	4,800	5,000	200	4%
Conditioning					
Fees					

^{*} The feeder school has increased development fee and the resultant fee is more than 15% of the tuition fee collected from students and thus a non-compliance of clause 14 of Order No. F.DE./15(56)/ACT/2009/778 dated 11 Feb 2009 and judgement of the Hon'ble Supreme Court in the case of Modern School.

The school did not provide details of total increased fee collected from students of feeder school during FY 2016-2017 and FY 2017-2018. However, based on fee structure and details submitted by the school regarding number of students (non-EWS) enrolled with the feeder school, increase fee collection of INR 11,44,800 has been computed for FY 2016-2017. Accordingly, this amount of INR 11,44,800 has been adjusted while deriving the fund position of the school for FY 2017-2018 (enclosed in the later part of this order) with the direction to the school to refund/adjust the same within 30 days from the date of this order. The school is

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also directed to refund/adjust the excess fee collected for FY 2017-2018 and subsequently within 30 days from the date of this order.

2. As per the Directorate's Order No. DE 15/Act/Duggal.com/203/ 99/23033/23980 dated 15 Dec 1999, the management is restrained from transferring any amount from the recognized unaided school fund to society or trust or any other institution. The Supreme Court also through its judgement on a review petition in 2009 restricted transfer of funds to the society.

Order No. F.DE-15/ACT-I/WPC-4109/PART/13/331-335 dated 27 December 2016 issued to the school post evaluation of the proposal for enhancement of fee for FY 2016-2017 noted that the school had diverted funds to the Society. The audited financial statements of the school for FY 2016-2017 reflected a receivable balance from 'S.S. Mota Singh (Nila) Charitable Trust' of INR 1,04,43,820 indicating that the school had not recovered this amount from the society. Further, the school did not provide any details of amount collected subsequent to Mar 2017. Thus, indicating non-compliance of the directions of the order cited above.

Accordingly, this amount of INR 1,04,43,820 is hereby added to the fund position of the school (enclosed in the later part of this order) considering the same as funds available with the school and with the direction to the school to recover this amount from the Society within 30 days from the date of this order. The school is further directed not to transfer any funds to the society subsequently.

- Accounting Standard 15 'Employee Benefits' issued by the Institute of Chartered Accountants of India defines Plan Assets (the form of investments to be made against liability towards retirement benefits) as:
 - (a) Assets held by a long-term employee benefit fund; and
 - (b) Qualifying insurance policies.

From the information provided by the school, it was noted that the school has not deposited any amount in investments against its liability towards staff retirement benefits that qualify as 'Plan Asset' in accordance with Accounting Standard 15 though the school has created provisions towards gratuity and leave encashment in its books of account equivalent to the amount of liability of INR 5,70,45,836 and INR 1,33,78,850 respectively determined by the actuary as on 31 Mar 2017.

Since FY 2017-2018 is the year for implementation of recommendations of 7th CPC and the school has not created investments equivalent to its liability towards staff retirement benefits in previous years, amount equivalent to 25% of the liability determined by the actuary (i.e. INR 1,42,61,459 towards gratuity and INR 33,44,713 towards leave encashment) has been considered while deriving the fund position of the school (enclosed in the later part of this order) with the direction to the school to deposit the aforementioned amounts in investments that qualify as 'plan assets' as per Accounting Standard 15 within 30 days from the date of

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this order to protect statutory liabilities. Further, the school should keep on depositing amounts in plan-assets in subsequent years to ensure that the value of the investments matches with the liability towards retirement benefits determined by the actuary.

Accordingly, based on above, expenditure towards gratuity and leave encashment budgeted by the school during FY 2017-2018 have not been considered while deriving the fund position of the school (enclosed in the later part of this order).

4. As per direction no. 2 included in the Public Notice dated 4 May 1997, "it is the responsibility of the society who has established the school to raise such funds from their own sources or donations from the other associations because the immovable property of the school becomes the sole property of the society". Additionally, Hon'ble High Court of Delhi in its judgement dated 30 Oct 1998 in the case of Delhi Abibhavak Mahasangh concluded that "The tuition fee cannot be fixed to recover capital expenditure to be incurred on the properties of the society." Also, Clause (vii) (c) of Order No. F.DE/15/Act/2K/243/KKK/883-1982 dated 10 Feb 2005 issued by this Directorate states "Capital expenditure cannot constitute a component of the financial fee structure."

Accordingly, based on the aforementioned public notice and High Court judgement, the cost relating to land and construction of the school building has to be met by the society, being the property of the society and school funds i.e. fee collected from students is not to be utilised for the same.

The financial statements of the school for FY 2016-2017 revealed that the school had incurred capital expenditure totalling to INR 80,79,673 towards construction of school building of the Sr. Secondary school and INR 56,62,076 towards construction of school building of Junior School, which was not in accordance with the aforementioned provisions. Further, these capital expenditure were incurred by the school on building without complying the requirements prescribed in Rule 177 of DSER, 1973. Though the financial statements of the school reflect opening block of building, adjustment in the fund position of the school has been done to the extent of construction of building done in the past three financial years (based of financial statements obtained for evaluation of the fee increase proposal for FY 2017-2018). This expenditure on construction of building of INR 1,37,41,749 (INR 80,79,673 plus INR 56,62,076) is hereby added to the fund position of the school (enclosed in the later part of this order) considering the same as funds available with the school and with the direction to the school to recover this amount from the Society within 30 days from the date of this order.

5. The Manager of the school is not entitled to any payment whatsoever from the school funds. However, from the records submitted by the school and taken on record, it was noted that the school has paid honorarium to the Manager of INR 2,52,000 in FY 2015-2016 and INR 3,64,000 in FY 2016-2017. The school mentioned that the Manager of the School has been paid honorarium as she is performing work for the school.

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The school is hereby directed to recover the amount of honorarium paid to the manager INR 2,52,000 during FY 2015-2016 and INR 3,64,000 during FY 2016-2017 along with any honorarium paid in previous years from the manager/society within 30 days from the date of this order. Accordingly, this amount of INR 6,16,000 (INR 2,52,000 plus INR 3,64,000) is hereby added to the fund position of the school (enclosed in the later part of this order) considering the same as funds available with the school with the direction to the school to recover this amount from the Manager/Society within 30 days from the date of this order. Further, the school is directed not to pay any remuneration/ honorarium/ allowance to the Manager.

6. Rule 175 of DSER, 1973 states "The accounts with regard to the School Fund or the Recognised Unaided School Fund, as the case may be, shall be so maintained as to exhibit, dearly the income accruing to the school by way of fees, fines, income from building rent, interest,"

Directorate's Order No. F.DE-15/ACT-I/WPC-4109/PART/13/331-335 dated 27 December 2016 noted that the school had let out part of the school premises to Punjab & Sind Bank as extension counter, rent from which was received by the society and was not accounted in the financial statements of the school.

Based on the details submitted by the school, it was noted that total amount collected by the society as rent from Punjab & Sind Bank from 1 April 2014 till 28 August 2015 was around INR 5,61,000. The school explained that the premises were vacated by the bank in Aug 2015 and no rent has been received by the Society after that.

Accordingly, INR 5,16,000 is hereby added to the fund position of the school (enclosed in the later part of this order) considering the same as funds available with the school and with the direction to the school to recover this amount from the Society within 30 days from the date of this order.

B. Other Discrepancies

 Clause 19 of Order No. F.DE./15(56)/Act/2009/778 dated 11 Feb 2009 states "The tuition fee shall be so determined as to cover the standard cost of establishment including provisions for DA, bonus, etc., and all terminal, benefits as also the expenditure of revenue nature concerning the curricular activities."

Further, clause 21 of the aforesaid order states "No annual charges shall be levied unless they are determined by the Managing Committee to cover all revenue expenditure, not included in the tuition fee and 'overheads' and expenses on play-grounds, sports equipment, cultural and other co-curricular activities as distinct from the curricular activities of the school."

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Rule 176 - 'Collections for specific purposes to be spent for that purpose' of the DSER, 1973 states "Income derived from collections for specific purposes shall be spent only for such purpose."

Para no. 22 of Order No. F.DE./15(56)/ Act/2009/778 dated 11 Feb 2009 states "Earmarked levies will be calculated and collected on 'no-profit no loss' basis and spent only for the purpose for which they are being charged."

Sub-rule 3 of Rule 177 of DSER, 1973 states "Funds collected for specific purposes, like sports, co-curricular activities, subscriptions for excursions or subscriptions for magazines, and annual charges, by whatever name called, shall be spent solely for the exclusive benefit of the students of the concerned school and shall not be included in the savings referred to in sub-rule (2)." Further, Sub-rule 4 of the said rule states "The collections referred to in sub-rule (3) shall be administered in the same manner as the monies standing to the credit of the Pupils Fund as administered."

Also, earmarked levies collected from students are a form of restricted funds, which, according to Guidance Note on Accounting by Schools issued by the Institute of Chartered Accountants of India, are required to be credited to a separate fund account when the amount is received and reflected separately in the Balance Sheet.

Further, the aforementioned Guidance Note lays down the concept of fund based accounting for restricted funds, whereby upon incurrence of expenditure, the same is charged to the Income and Expenditure Account ('Restricted Funds' column) and a corresponding amount is transferred from the concerned restricted fund account to the credit of the Income and Expenditure Account ('Restricted Funds' column).

Based on the audited financial statements of the school for FY 2016-2017, it was noted that the school charges earmarked levies in the form of Transport fees, Computer fee, Sports fee, Examination fees, Air-condition fees, etc. from students. However, the school has not maintained separate fund accounts for these earmarked levies and has been generating surpluses from these earmarked levies, which was also mentioned in Directorate's order No. F.DE-15/ACT-I/WPC-4109/PART/13/331-335 dated 27 December 2017. Details of calculation of surplus derived during FY 2016-2017 is given below:

Earmarked Fee	Income (INR)	Expenses (INR)	Surplus (INR)	
<u> </u>	Α	В	C=A-B	
Transport Fees [^]	66,27,790	39,95,119	26,32,671	
Examination fee	20,87,841	1,97,080	18,90,761	
Sports fee**	38,24,995	0*	38,24,995	
Computer Fee**	98,85,967	0*	98,85,967	
Science Fees	10,16,920	0*	10,16,920	
Air-condition Fees**	69,02,664	0*	69,02,664	
Medical fee	33,22,695	0*	33,22,695	



- ^ The school did not provide detailed breakup of expenses comprised in the total of expense reported in table above. Thus, it could not be evaluated if the school had included all expenses including salaries of drivers, conductors, etc. Further, the school has not apportioned depreciation on vehicles used for transportation of students in the expenses stated in table above for creating fund for replacement of vehicles, which should have been done to ensure that the cost of vehicles is apportioned to the students using the transport facility during the life of the vehicles
- * Details of expenses incurred against earmarked levies collected from students was not provided by the school.
- ** includes figures of feeder school also.

On the basis of aforementioned orders, earmarked levies are to be collected only from the user students availing the service/facility. In other words, if any service/facility has been extended to all the students of the school, a separate charge should not be levied for the service/facility as the same would get covered either under tuition fee (expenses on curricular activities) or annual charges (expenses other than those covered under tuition fee). The school is charging Examination Fee, Sports Fee, Computer Fee and Medical Fee from the students of all classes. The fee charged from all students loses its character of earmarked levy, being a non-user based fees. Thus, based on the nature of Examination Fee, Sports Fee, Computer Fee and Medical Fee, the school should not charge such fee as earmarked fee and should incur the expenses relating to these from tuition fee and/or annual charges, as applicable collected from the students. The school explained that tuition fee collected from students is not sufficient to meet the establishment cost and annual charges are also not adequate to meet other revenue expenses of the school. Thus, the surplus generated from earmarked levies has been applied towards meeting the establishment cost and other expenses of the school, on account of which fund balance of earmarked levies could not be separated from the total funds maintained by the school. Accordingly, total fees (including earmarked fee) have been included in the budgeted income and budgeted expenses (included those for earmarked purposes) have been considered while deriving the fund position of the school (enclosed in the later part of this order).

The school is hereby directed to maintain separate fund account depicting clearly the amount collected, amount utilised and balance amount for each earmarked levy collected from students. Unintentional surplus, if any, generated from earmarked levies has to be utilized or adjusted against earmarked fees collected from the users in the subsequent year. Further, the school should evaluate costs incurred against each earmarked levy and propose the revised fee structure for earmarked levies during subsequent proposal for enhancement of fee ensuring that the proposed levies are calculated on no-profit no-loss basis and not to include fee collected from all students as earmarked levies.

2. Clause 14 of the Directorate's Order No. F.DE./15 (56)/ Act/2009/778 dated 11 Feb 2009 states "Development fee, not exceeding 15% of the total annual tuition fee may be charged for supplementing the resources for purchase, upgradation and replacement of furniture, fixtures and equipment. Development fee, if required to be charged, shall be treated as capital

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receipt and shall be collected only if the school is maintaining a Depreciation Reserve Fund, equivalent to the depreciation charged in the revenue accounts and the collection under this head along with and income generated from the investment made out of this fund, will be kept in a separately maintained Development Fund Account."

Further, Para 99 of Guidance Note on Accounting by Schools (2005) issued by the Institute of Chartered Accountants of India states "Where the fund is meant for meeting capital expenditure, upon incurrence of the expenditure, the relevant asset account is debited which is depreciated as per the recommendations contained in this Guidance Note. Thereafter, the concerned restricted fund account is treated as deferred income, to the extent of the cost of the asset, and is transferred to the credit of the income and expenditure account in proportion to the depreciation charged every year."

It was noted that the junior school has been charging development fee more than 15% of tuition fee charged from students. Refer financial finding no. 1 for additional details. The school is strictly directed that development fee in no case can be collected from students more than 15% of the tuition fee and the same has to be adjusted/refunded to the students as mentioned in Financial Finding No. 1 above.

Directorate's Order No. F.DE-15/ACT-I/WPC-4109/PART/13/331-335 dated 27 December 2016 noted that the school is treating development fees as revenue receipt. Further, basis the presentation made in the audited financial statements for FY 2016-2017 submitted by the school, it was noted that the school has continued to treat development fund as revenue receipt and reported the same as income in its Income and Expenditure Account. Thus, the school has not complied with direction included in aforementioned order and has also not complied with the accounting treatment indicated for the same in Guidance Note cited above.

The school is instructed to treat development fund as capital receipt and make necessary book entries relating to development fund to comply with the accounting treatment indicated in the Guidance Note. Also, the school should prepare separate fixed assets schedule for assets purchased against development fund and other assets purchased against general reserve/ fund. The school is directed not to charge development fee from students till the time it ensures compliance with the above directions.

As development fund is treated as revenue receipt and no fund balance has been reflected by the school in its audited financial statements for FY 2016-2017, no impact of the same has been considered in the fund position of the school (enclosed in the later part of this order).

3. Part IV of Appendix III - 'Instructions for preparing Income and Expenditure Account' of Guidance Note 21 issued by the Institute of Chartered Accountants of India ('ICAI') specifies "Any item under which income or expense exceeds 1 per cent of the total fee receipts of the School or INR 5,000, whichever is higher, should be shown as a separate and distinct item against an appropriate account head in the Income and Expenditure Account. These items,

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therefore, should not be shown under the head 'miscellaneous income' or 'miscellaneous expenses'."

From the audited Income and Expenditure Accounts of the school and feeder school for the FY 2016-2017, it was noted that the school/feeder school has not segregated all items of income and expenses that exceeded 1% of the total fee receipts and had clubbed 'Development Fee', 'Medical Fee', 'Air Condition Fees' under the head 'Other Fees' and reported consolidated expenses under the head 'Others', which is more than 1% of the total fee receipts. The school is directed to ensure that all subsequent financial statements are prepared in accordance with the requirements of Guidance Note 21 issued by ICAI.

4. Clause 18 of Order no F.DE/15(56)/Act/2009/778 dated 11 Feb 2009 states "No caution money/security deposit of more than five hundred rupees per student shall be charged. The caution money, thus collected shall be kept deposited in a scheduled bank in the name of the concerned school and shall be returned to the student at the time of his/her leaving the school along with the bank interest thereon irrespective of whether or not he/she requests for refund." Further, Clause 4 Order no .DE/15(150)/Act/2010/4854-69 dated 9 Sep 2010 states "After the expiry of thirty days, the un-refunded caution money belonging to the ex-students shall be reflected as income for the next financial year & it shall not be shown as liability. Further the income shall also be taken into account while projecting fee structure for ensuing academic year"

While it was pointed out in Directorate's Order No. F.DE-15/ACT-I/WPC-4109/PART/13/331-335 dated 27 December 2016 that amount of INR 1,80,000 is included in total security deposit of students, which is unpaid to the students who left the school during FY 2013-2014, FY 2014-2015 and FY 2015-2016.

From the audited financial statements of the school for FY 2016-2017, it was noted that the school has not taken the same as income and treated it as liability. The amount to be refunded to students after adjusting the income of INR 1,80,000 to be recorded by the school during FY 2017-2018 towards unclaimed caution money has been considered while deriving the fund position of the school (enclosed in the later part of this order).

Further, the school had not maintained separate bank account for deposit of caution money collected from students. Also, the school if not refunding interest along with caution money to students at the time of leaving the school.

The school is directed to open separate bank account/create fixed deposit with bank for depositing caution money collected from students and interest earned on this account has to be refunded along with refund of caution money to the students at the time of leaving the school.

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 Directorate of Education vide order no. DE-15/ ACT-I/WPC-4109/PART/13/331-335 dated 27 December 2017 issued to the school post evaluation of the proposal for enhancement of fee for FY 2016-2017 noted that the school has not maintained Fixed Asset Register.

The school submitted a Fixed Asset register (FAR), however, the same was not prepared in proper format as it only captured the name of the asset, date of purchase and amount. The school has not included complete details of assets in the FAR such as serial number, location, invoice number, supplier, identification number, depreciation, etc. to facilitate identification of asset and documenting complete details of assets at one place.

During personal hearing, the school confirmed that it will update the FAR with details above in FY 2018-2019. Accordingly, the school is directed to update the FAR with relevant details mentioned above. The above being a procedural finding, no financial impact is warranted for deriving the fund position of the school.

After detailed examination of all the material on record and considering the clarification submitted by the school, it was finally evaluated/ concluded that:

i. The total funds available for the year 2017-2018 amounting to INR 20,19,54,648 out of which cash outflow in the year 2017-2018 is estimated to be INR 17,61,26,280 This results in net surplus of INR 2,58,28,367. The details are as follows:

Particulars	Amount (INR)
Cash and Bank Balance as on 31 March 2017 (as per audited financial	1,07,89,156
statements of FY 2016-2017)	1,07,09,100
Bank Overdraft Balance as on 31 March 2017 (as per audited financial	(40,29,913)
statements of FY 2016-2017)	(40,29,913)
Investments (Fixed Deposits) as on 31 March 2017 (as per audited financial	5,90,40,529
statements of FY 2016-2017)	0,00,40,029
Total Liquid Funds Available with the School as on 31 Mar 2017	6,57,99,772
Add: Estimated Fees and other incomes for FY 2017-2018 based on audited	13,09,25,778
financial statements of FY 2016-2017 of the school [Refer Note 1]	15,55,25,775
Add: Recovery of amount transferred by the school to the society [Refer	1,04,43,820
Financial Finding No. 2]	1,07,40,020
Add: Recovery from society against construction of building [Refer Financial	1,37,41,749
Finding No. 4]	1,07,41,749
Add: Recovery of honorarium paid to the Manager of the School [Refer	6,16,000
Financial Finding No. 5]	0, 10,000
Add: Recovery from society against rent received for letting out of school	5,61,000
premises [Refer Financial Finding No. 6]	0,01,000
Gross Estimated Available Funds for FY 2017-2018	22,20,88,119
Less: Adjustment/refund of excess fee collected from students during FY	11,44,800
2016-2017 [Refer Financial Finding No. 1]	17,17,000
Less: Retirement Benefits - Gratuity [Refer Financial Finding No.3]	1,42,61,459
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Particulars	Amount (INR)
<u>Less</u> : Retirement Benefits - Leave Encashment [Refer Financial Finding No. 3]	33,44,713
Less: Caution Money (net of amount to be transferred to income during FY 2017-2018) [Refer Other Finding No.5]	13,82,500
Net Estimated Available Funds for FY 2017-2018	20,19,54,648
Less: Budgeted Expenses for FY 2017-2018 [Refer Note 2]	16,03,48,170
Less: Salary arrears as per 7 th CPC from Jan 2016 till March 2017 (as per separate computation provided by the school) [Refer Note 2]	1,57,78,110
Estimated Surplus as on 31 Mar 2018	2,58,28,367

Notes:

- 1. Fee and income as per audited financial statements for FY 2016-2017 of the school and feeder school have been considered with the assumption that the amount of income during FY 2016-2017 will at least accrue during FY 2017-2018 with the adjustment for increased fee collected by the feeder school from students during FY 2016-2017 computed as INR 11,44,800 as per Financial Finding No. 1, which has to be adjusted/refunded by the school and thus the same would not accrue during FY 2017-2018.
- 2. Per the Budgeted Receipt and Payment Account for FY 2017-2018 submitted by the school along with its proposal for fee increase, the school (S.S. Mota Sr. Secondary School) had estimated total expenditure during FY 2017-2018 of INR 17,22,88,124 (excluding expenses of feeder school, but including arrears of salary as per 7th CPC amounting to INR 1,57,78,110 that has been dealt with separately), which in some instances was found to be unreasonable/ excessive. Based on the explanations and details provided by the school during personal hearing, some of the expenses heads as budgeted were considered, while other expense heads were restricted to 110% of the expense incurred during FY 2016-2017 giving consideration to general rise in cost/inflation and especially because FY 2017-2018 is the year of implementation of 7th CPC where additional financial burden of increase salary of staff is already there. The same were discussed during personal hearing with the school. Therefore, the following expenses have been adjusted while considering the budgeted expenses for FY 2017-2018:



Particulars	FY	FY	Amount	Amount	Remarks
	2016-2017	2017-2018	allowed	Disallowed	1.011141170
Salary	8,09,69,500	11,93,92,594	11,84,29,099	_i	This expense has
Expenses					been considered
				İ	based on the
					computation of salary
	1				as per 7th CPC
					submitted by the
					school separately.
Gratuity &	80,34,983	1,00,44,106	-	1,00,44,106	Refer Financial
Leave					Finding No. 3
Encashment					
Employees	1,70,693	2,81,444	1,87,762	93,682	Reasonable
Welfare					justification/
Electricity	16,28,280	25,17,176	17,91,108	7,26,068	explanation was not
Expenses			<u> </u>		provided by the school
Repair &	18,90,578	62,05,526	20,79,636	41,25,890	for such increase in
Maintenance					expense as compared
Generator	36,400	1,29,444	40,040	89,404	with that incurred in
Expenses					FY 2016-2017.
Examination	1,87,080	4,30,928	2,05,788	2,25,140	Accordingly, the
Expenses					expense has been
Air condition	10,600	1,71,700	11,660	1,60,040	restricted to 110% of
Repair &					the expense incurred
Maintenance					during FY 2016-2017.
Transport	13,24,810	26,11,276	14,57,291	11,53,985	
Expenses					
Security	19,43,509	26,83,112	25,26,562	1,56,550	
Guard				[
Charges				į	
Sundry	27,15,511	34,42,728	29,87,062	4,55,666	
Charges					
Total	9,89,11,944	14,79,10,034	12,97,16,008	1,81,94,026	·

However, in respect of the feeder school - S.S. Mota Singh Junior Model School, Narang Colony, the school provided trial balance from its books of account as on 31 Mar 2018. Thus, the expenses recorded in the books of account of the feeder school during FY 2017-2018 totalling to INR 2,20,32,183 have also been considered.

In view of the above examination, it is evident that the school have sufficient funds for meeting all the budgeted expenditure for the financial year 2017-2018.

ii. The directions issued by the Directorate of Education vide circular no. 1978 dated 16 Apr 2010 states "All schools must, first of all, explore and exhaust the possibility of utilising the existing funds/ reserves to meet any shortfall in payment of salary and allowances, as a consequence of increase in the salary and allowance of the employees. A part of the reserve fund which has not been utilised for years together may also be used to meet the shortfall before proposing a fee increase." The school has sufficient funds to carry on the operation of the school for the academic session 2017-2018 on the basis of existing fees structure and after considering existing funds/reserves.

h.

Whereas per the Directorate's Order No. DE 15/Act/Duggal.com/203/ 99/23033/23980 dated 15 Dec 1999, the management is restrained from transferring any amount from the recognized unaided school fund to society or trust or any other institution. However, the school has a recoverable balance of INR 1,04,43,820 from Society, which is a non-compliance of the aforementioned order. Accordingly, the school is directed to recover this amount from society and utilize the same for meeting expenses of the school.

Whereas per direction no. 2 of Public Notice dated 4 May 1997, it is the responsibility of the society who has established the school to raise funds from their own sources or donations from the other associations for construction of building because the immovable property of the school becomes the sole property of the society. Further, Hon'ble High Court of Delhi in its judgement dated 30 Oct 1998 in the case of Delhi Abibhavak Mahasangh concluded that tuition fee cannot be fixed to recover capital expenditure to be incurred on the properties of the society. Thus, the capital expenditure totalling to INR 1,37,41,749 towards on construction of school buildings should not be met out of the fee collected from students and is required to be recovered from the society.

And whereas per point no. 22 of Order No. F.DE./15 (56)/Act/2009/778 dated 11 Feb 2009, user charges should be collected at 'no profit and no loss' basis and should be used only for the purpose for which these are collected. The school has continued to charge earmarked fee higher than the expenses incurred against earmarked levies collected from students. Accordingly, the school is directed to maintain separate fund in respect of each earmarked levy charged from the students in accordance with the DSEA & R, 1973 and orders, circulars, etc. issued thereunder. Surplus against each earmarked levy collected from the students should be adjusted for determining the earmarked levy to be charged in the academic session 2018-2019. Also, school should discontinue charging compulsory earmarked levies from all students.

And whereas per point no. 14 of Order No. F.DE./15(56)/ACT/2009/778 dated 11 Feb 2009, Development Fee, not exceeding 15% of the total annual tuition fee may be charged for supplementing the resources for purchase, up-gradation and replacement of furniture, fixture and equipment. The school is directed to adjust/refund development fee collected in excess of 15% of the tuition fee. Further, the school should comply with the directions with regard to treating development fund as capital receipt and utilise the same only towards purchase of furniture, fixtures and equipment.

And whereas, in the light of above evaluation which is based on the provisions of DSEA, 1973, DSER, 1973, guidelines, orders and circulars issued from time to time by this Directorate, it was recommended by the team of Chartered Accountants that along with certain financial irregularities that exist (appropriate financial impact of which has been taken on the fund position of the school) and certain procedural findings which were noted (appropriate instructions against which have been given in this order), the funds available with the school for implementation of



recommendations of 7th CPC and to carry out its operations for the academic session 2017-18 are sufficient. Accordingly, the fee increase proposal of the school may be rejected.

And whereas, recommendations of the team of Chartered Accountants along with relevant materials were put before Director of Education for consideration and who after considering all material on record has found that the school has sufficient funds for meeting the financial implications of 7th CPC salary and other expenses for the financial year 2017-2018. Therefore, Director (Education) rejects the proposal submitted by the school for enhancement of fee for the academic session 2017-2018.

Accordingly, it is hereby conveyed that the proposal for enhancement of fee for session 2017-2018 of S.S. Mota Singh Sr. Sec. Model School, School ID 1618181, C-3, Janakpuri, New Delhi-110058 has been rejected by the Director of Education. Further, the management of said school and its feeder school is hereby directed under section 24(3) of DSEA, 1973 to comply with the following directions:

- 1. Not to increase any fee/charges during FY 2017-2018. In case, the school has already charged increased fee during FY 2017-2018, the school should make necessary adjustments from future fee/refund the amount of excess fee collected, if any, as per the convenience of the parents.
- 2. To communicate with the parents through its website, notice board and circular about rejection of fee increase proposal of the school by the Directorate of Education.
- 3. To rectify the financial and other irregularities/violations as listed above and submit the compliance report within 30 days from the date of this order to D.D.E.(PSB).
- 4. To ensure that the salaries and allowances shall come out from the fees whereas capital expenditure will be a charge on the savings in accordance with the principles laid down by Hon'ble Supreme Court of Delhi in its Judgment of Modern School vs Union of India. Therefore, school not to include capital expenditure as a component of fee structure to be submitted by the school under section 17(3) of DSEA, 1973.
- 5. To utilise the fee collected from students in accordance with the provisions of Rule 177 of the DSER, 1973 and orders and directions issued by this Directorate from time to time.
- 6. The Compliance Report detailing rectification of the above listed deficiencies/ violations must also be attached with the proposal for enhancement of fee of subsequent academic session, as may be submitted by the school. Compliance of all the directions mentioned above will be examined before evaluation of proposal for enhancement of fee for subsequent academic session.



Non-compliance of this order or any direction herein shall be viewed seriously and will be dealt with in accordance with the provisions of section 24(4) of Delhi School Education Act, 1973 and Delhi School Education Rules, 1973.

This order is issued with the prior approval of the Competent Authority.

(Yogesh Pratap)
Deputy Director of Education
(Private School Branch)
Directorate of Education,
GNCT of Delhi

To:

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The Manager/ HoS S.S. Mota Singh Sr. Sec. Model School, School ID 1618181, C-3, Janakpuri, New Delhi-110058

No. F.DE.15(147)/PSB/2019/1867-1871

Dated: 22/2/2019

Copy to:

- 1. P.S. to Secretary (Education), Directorate of Education, GNCT of Delhi.
- 2. P.S. to Director (Education), Directorate of Education, GNCT of Delhi.
- 3. P.A. to Spl. Director of Education (Private School Branch), Directorate of Education, GNCT of Delhi.
- 4. DDE concerned
- 5. Guard file.

(Yogesh Pratap)

Deputy Director of Education (Private School Branch)
Directorate of Education,
GNCT of Delhi